

## Virginia Coastal Resilience Technical Advisory Committee

### Outreach and Coordination Quarterly Subcommittee Meeting

Date: Thursday, August 24th

Time: 2:30pm

Location: East Reading Room, Patrick Henry Building  
1111 E Broad St, Richmond, VA 23219

Virtual Public Access:

Register at [https://vcu.zoom.us/meeting/register/tZMode-gpzzgvGdQiLUbzgzNdWw\\_e3O5xG2CL#/registration](https://vcu.zoom.us/meeting/register/tZMode-gpzzgvGdQiLUbzgzNdWw_e3O5xG2CL#/registration)

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## Meeting Agenda

1) Call to Order, Roll Call, and Introductions (5 min)

2) New Business (1 hour, 35 min)

- Subcommittee Role and Objectives
- DCR Presentation: Coastal Resilience Master Plan Outreach and Engagement
- Subcommittee Advisors
- Coastal Resilience Master Plan, Phase II – Stakeholder Engagement
- Subcommittee Members Discussion
- Action Items, Scheduling

3) Public Comment (20 min)

4) Adjourn

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Name	Title	Organization	Email Address
Martin Brown	Chief Diversity, Opportunity, and Inclusion Officer	Office of Diversity, Opportunity and Inclusion	<a href="mailto:martin.brown@governor.virginia.gov">martin.brown@governor.virginia.gov</a> ;
Michael Perez (A)	Deputy Chief Diversity Officer		<a href="mailto:michael.perez@governor.virginia.gov">michael.perez@governor.virginia.gov</a> ;
William Curtis	Assistant Director	Assistant Director of DHCD	<a href="mailto:bill.curtis@dhcd.virginia.gov">bill.curtis@dhcd.virginia.gov</a> ;
Charles P. Boyles, II	Executive Director	George Washington Regional Commission	<a href="mailto:boyles@qwregion.org">boyles@qwregion.org</a> ;
Meredith Keppel (A)	Environmental Planner II		<a href="mailto:meredith.keppel@qwregion.org">meredith.keppel@qwregion.org</a>
Cameron Bruce	Environmental Program Coordinator	Nansemond Indian Nation	<a href="mailto:cameron.bruce@nansemond.gov">cameron.bruce@nansemond.gov</a>
Jill Bieri	Director, Volgenau Virginia Coastal Reserve	The Nature Conservancy	<a href="mailto:jbieri@tnc.org">jbieri@tnc.org</a> ; <a href="mailto:nrover@tnc.org">nrover@tnc.org</a>
Colonel Brian P. Hallberg, PMP	Commander	U.S. Army Corps of Engineers, Norfolk District	<a href="mailto:brian.p.hallberg@usace.army.mil">brian.p.hallberg@usace.army.mil</a> ;
Greggory Williams, P.E. (A)	Deputy Chief, Water Resources Division		<a href="mailto:Greggory.G.Williams@usace.army.mil">Greggory.G.Williams@usace.army.mil</a> ;
Reggie Tupponce	Tribal Administrator	Upper Mattaponi Indian Tribe	<a href="mailto:admin@umitribe.org">admin@umitribe.org</a> ;
Martha Moore	Senior Vice President Governmental Relations	Virginia Farm Bureau	<a href="mailto:Martha.Moore@vafb.com">Martha.Moore@vafb.com</a> ;
Katelyn Rose Jordan (A)	Legislative Specialist, Governmental Relations		<a href="mailto:Katelyn.Jordan@vafb.com">Katelyn.Jordan@vafb.com</a> ;
Brett Vassey	President & CEO	Virginia Manufacturers Association	<a href="mailto:bvassey@vamanufacturers.com">bvassey@vamanufacturers.com</a> ;
Mary-Carson Stiff	Executive Director	Wetlands Watch	<a href="mailto:mc.stiff@wetlandswatch.org">mc.stiff@wetlandswatch.org</a> ;
Joseph Howell (Advisor)	Regional Community Plans & Liaison Officer	Navy Region Mid-Atlantic	<a href="mailto:joseph.j.howell.civ@us.navy.mil">joseph.j.howell.civ@us.navy.mil</a> ;
Sarah Spota (Advisor)	Secretary of Education	Secretary of Education	<a href="mailto:sarah.spota@governor.virginia.gov">sarah.spota@governor.virginia.gov</a>

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## Draft Subcommittee Role and Objectives

CRMP Phase II  
Subcommittee Objectives

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## Plan Components and Purpose

**The CRMP Phase II is an update to Phase I.** By code, it must update the flood hazard exposure data, flood impact assessment, and project inventory.

### Phase I Plan Objectives:

1. Determine the consequences of inaction.
2. Identify where the Commonwealth can support.
3. Establish a project database.
4. Build a foundation for continued planning and partnership.

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## CRMP Phase II - Overview

The Phase II plan will be delivered by December 2024.

### This planning process will result in two major deliverables:

- 1) an updated Coastal Resilience Web Explorer
- 2) a PDF Document Plan

### The key components of these two deliverables are:

- 1) Flood Hazard Exposure Model
- 2) Flood Hazard Risk Assessment
- 3) Planned Resilience Actions
- 4) Financial Need for Flood Resilience\*
- 5) TAC Subcommittee Recommendations\*

Outreach and engagement will be utilized throughout the plan's development to collect feedback on the content and direction of these key components.

*\*not required by code*

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## CRMP Phase II - Plan Development Timeline

Jul 23	Aug 23	Sep 23	Oct 23	Nov 23	Dec 23	Jan 24	Feb 24	Mar 24	Apr 24	May 24	Jun 24	Jul 24	Aug 24	Sep 24	Oct 24	Nov 24	Dec 24	
<b>Meetings</b>																		
	Sub	TAC			Sub	TAC		Sub	TAC		Sub	TAC		Sub	TAC		Sub	TAC
<b>Schedule</b>																		
Develop Flood Hazard Exposure Model Research, Data, and Innovation									Data Display (CRWE Update) Research, Data, and Innovation									
Data Collection Project Prioritization									Flood Hazard Risk Assessment Project Prioritization									
Project and Initiative Info Collection Project Prioritization									Analyze Planned Resilience Actions Project Prioritization, Funding									
Quantify Financial Need for Flood Resilience Funding																		
Ongoing Stakeholder Outreach and Engagement Outreach and Coordination																		
Develop TAC Subcommittee Recommendations All Subcommittees																		

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## Subcommittee Objectives

### 1. Inform and support outreach and engagement for the CRMP Phase II.

- Specifically: identify and prioritize stakeholders to engage; advise on goals and strategies for stakeholder engagement consistent with DCR’s COEP; guide implementation of engagement strategies.

### 2. Strengthen relationships with key stakeholders identified as critical to engaging in the CRMP Phase II.

- Examples include, but are not limited to minority communities, Tribal Nations, the Department of Defense, and other federal facilities owners.

### 3. Develop recommendations for future planning.

This includes, but is not limited to:

- Identifying sustainable outreach and engagement goals and strategies for state support to build coastal resilience beyond CRMP Phase II.
- Developing locality capacity and needs assessment approaches.

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## Outreach and Coordination Subcommittee Schedule

**Q3 2023**

CRMP PII – Engagement Strategy and Approach Draft (Review 1)  
CRMP PII – Stakeholder Identification and Prioritization

**Q4 2023**

CRMP PII – Stakeholder Gaps Analysis Review  
CRMP PII – Finalize Engagement Strategy and Approach (Review 2)

**Q1 2024**

CRMP PII – Outreach and Engagement Implementation Feedback and Support  
Future Plans – Recommendations

**Q2 2024**

CRMP PII – Outreach and Engagement Implementation Feedback and Support  
Future Plans – Recommendations

**Q3 2024**

CRMP PII – Outreach and Engagement Implementation Feedback and Support  
Future Plans – Recommendations

**Q4 2024**

Future Plans – Final Recommendations

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## Questions & Discussion

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# Outreach and Engagement for the Coastal Resilience Master Plan


Community Outreach and Engagement Plan Framework  
CRMP Phase I Completed Efforts  
Draft CRMP Phase II Strategy



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# Community Outreach and Engagement Plan



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## COEP in Code and 2022 Draft

DCR “shall prepare a Community Outreach and Engagement Plan for updates to the Virginia Coastal Resilience Master Plan and for development and updates to the Virginia Flood Protection Master Plan (the Plans)”

“The outreach and engagement plan shall strive for meaningful involvement by ensuring that

- (i) affected and vulnerable community residents have access and opportunity to participate in the full cycle of the decision-making process about the development of and updates to the Plans, and
- (ii) decision-makers shall seek out and consider such participation, allowing the views and perspectives of community residents to shape and influence decisions.”

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COMMUNITY OUTREACH AND ENGAGEMENT PLAN

12/20/2022

### Community Outreach and Engagement Plan

#### What is the Community Outreach and Engagement Plan?

In accordance with HB516/SB551, passed during the 2022 General Assembly Session, the Department of Conservation and Recreation (the Department), jointly with the Director of Diversity, Opportunity, and Inclusion, have prepared this Community Outreach and Engagement Plan (COEP) to support the development and updates of the Coastal Resilience Master Plan and the Virginia Flood Protection Master Plan (the Plans).

The COEP is designed to be a framework for a whole community approach to outreach that will allow the Department to involve a wide range of stakeholders and impacted parties in the Development of the Plans. To that end, the COEP describes overall goals, the type of outreach activities that will be conducted, and the general approach that the Department will take in conducting these outreach activities. Detailed actions and deliverables to fulfill this framework will be developed through a Request for Proposal that the Department intends to issue as the means of developing the Plans themselves.

Enactment Clause 3 of HB516/SB551 (2022) Directs the Department as follows:

*The Director of the Department of Conservation and Recreation (the Department), jointly with the Director of Diversity, Equity, and Inclusion, and in coordination with the Chief Resilience Officer and the Special Assistant to the Governor for Coastal Adaptation and Protection, shall prepare a Community Outreach and Engagement Plan for updates to the Virginia Coastal Resilience Master Plan and for development and updates to the Virginia Flood Protection Master Plan (the Plans) no later than December 31, 2022. The outreach and engagement plan shall strive for meaningful involvement by ensuring that (i) affected and vulnerable community residents have access and opportunity to participate in the full cycle of the decision-making process about the development of and updates to the Plans, and (ii) decision-makers shall seek out and consider such participation, allowing the views and perspectives of community residents to shape and influence decisions. The Department shall seek input to the Community Outreach and Engagement Plan from representatives of Virginia Indian tribes, community-based organizations, the public health sector, nongovernmental organizations, civil rights organizations, communities impacted by recurring flooding, and the Emergency Management Equity Working Group established pursuant to subdivision B 19 of § 44-146.1B of the Code of Virginia.*

#### What are the Coastal Resilience and the Virginia Flood Protection Master Plans?

##### The Virginia Coastal Resilience Master Plan (CRMP)

The CRMP is an integral document that charts the course to adapt and protect Virginia's Coast. The CRMP builds on the 2020 Virginia Coastal Resilience Master Planning Framework, which outlined core principles and goals of Virginia's coastal resilience strategy. Given the urgency around the issue of

DRAFT FOR PUBLIC COMMENT

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## Goals and Expected Outcomes

**Goal One:** Collaborate with existing flood resilience planning outreach and engagement efforts.

Plans are aligned and integrated with existing federal, state, and local programs to provide additional resources and synergies.

**Goal Two:** Seek out the participation of affected and vulnerable stakeholders.

Stakeholders representative of the diverse demographic and geographic communities across Virginia vulnerable to the social and physical impacts of flooding are engaged in planning processes.

**Goal Three:** Provide access to information and opportunity for participation.

At each step of the planning process, the Department has access to high-quality, usable feedback representing the perspectives of those stakeholders who will be most impacted by the plans.

**Goal Four:** Incorporate the views and perspectives of affected communities into decision-making.

Each plan component successfully reflects and addresses the needs and priorities of those Virginians the plan will impact.

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## Flood Resilience Plan Integration

**State-Led, Informed by Localities**

- Virginia Flood Protection Master Plan Commonwealth**: DCR leads and administers the planning process with state agencies and other stakeholders to focus on statewide risk and state policy action, informed by regional master plans.
- Regional Resilience Master Plans Regional**: DCR leads and administers a planning process with regional stakeholders to translate contents of PDC and/or local plans into prioritized regional needs and actions for state support.

**Locality-Led, Informed by State**

- Regional Hazard Mitigation Plans or Resilience Plans Planning District Commissions**: PDCs and/or localities - cognizant of local conditions, capacities, and priorities - develop detailed flood resilience master plans, and/or incorporate flood resilience in hazard mitigation plans or other local plans (i.e. Comprehensive Plans).
- Hazard Mitigation Plans, Resilience Plans, Comp Plans Localities**

**Outreach and engagement should be appropriately scaled to the level of plan being developed.**

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## Developing Outreach & Engagement Strategies

Working together with contracted consultants and advisory bodies, for each plan DCR will:

**Identify O&E Constraints**

For example:

- Schedule/Deadlines
- Resources
- Existing Relationships

**Conduct a Stakeholder Analysis**

For the planning topic at hand, who are the stakeholders? What is the stakeholder's impact on resilience action? What is their level of vulnerability to flooding?

**Who?**

**Define Engagement Goals & Methods**

Apply the Spectrum of Participation to define goals; Select appropriate methods to achieve goals.

**How?**

**Align Methods, Decisions, Schedules**

Identify touch points for engagement to meaningfully impact planning decisions.

**Why?**

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## Considerations for Implementation:

### ***Before planning begins:***

- Develop mutually-beneficial relationships with other resilience planning entities, including for coordinating outreach and engagement.
- Develop a clear summary of the planning effort and purpose of engagement.

### ***In early planning stages:***

- Establish contact (directly, and via partners) with trusted messengers/community champions.
- Begin engagement by listening to opportunities to connect and reduce barriers for participation.

### ***During plan development:***

- Approach outreach and engagement strategies as adaptive and iterative.
- Learn from stakeholders to actively reduce barriers to access and improve engagement methods.
- Structure engagement opportunities to collect and document feedback clearly for the question at hand.
- Use qualitative data analysis methods to capture key takeaways to apply to planning decisions.

### ***After the plan is complete:***

- Seek feedback from stakeholders to identify opportunities for improvement.
- Continue relationship building with key stakeholders.



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## Coastal Resilience Master Plan, Phase I

Outreach and Engagement Conducted



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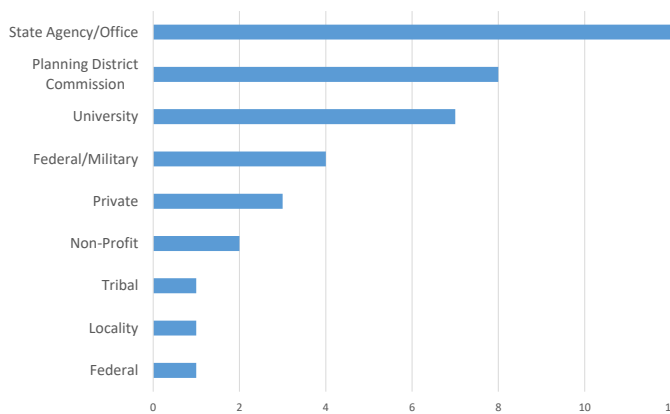
## Phase I Engagement Methods

INFORM	CONSULT	INVOLVE	COLLABORATE
Provide information and assist in understanding problem, alternatives, opportunities, solutions.	Obtain feedback on analysis, alternatives, decisions.	Work directly throughout the process to understand and consider concerns and aspirations.	Partner in decisions, including identifying preferred solutions.
<b>Methods:</b> <ul style="list-style-type: none"> <li>Conference presentations</li> <li>Webpages</li> <li>Outreach Toolkit</li> <li>Social media posts</li> <li>Radio advertisements</li> <li>Monthly NGO coordination meetings</li> <li>Hybrid under-resourced community meetings (12)</li> </ul> <b>Audience:</b> <ul style="list-style-type: none"> <li>Practitioners</li> <li>General public</li> <li>Under-resourced community members</li> </ul>	<b>Methods:</b> <ul style="list-style-type: none"> <li>Public meetings (8)</li> <li>Centralized Survey (1)</li> <li>Public survey (1)</li> <li>Public Comment Period (1)</li> </ul> <b>Audience:</b> <ul style="list-style-type: none"> <li>Practitioners</li> <li>General public</li> </ul>	<b>Methods:</b> <ul style="list-style-type: none"> <li>Practitioner project and initiative identification</li> <li>Regional government webinars and workshops (8)</li> <li>Federal partners stakeholders meeting (1)</li> </ul> <b>Audience:</b> <ul style="list-style-type: none"> <li>Practitioners: local and regional governments</li> <li>Practitioners: federal government</li> </ul>	<b>Methods:</b> <ul style="list-style-type: none"> <li>Coastal Resilience TAC and Subcommittees (monthly).</li> </ul> <b>Audience:</b> <ul style="list-style-type: none"> <li>Practitioners</li> </ul>
<b>See Appendices J-M for more information.</b>			

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## Phase I Technical Advisory Committee Members

Coastal Resilience Full Technical Advisory Committee Membership



**Community Outreach**  
Staff Advisor: Meryem Karad

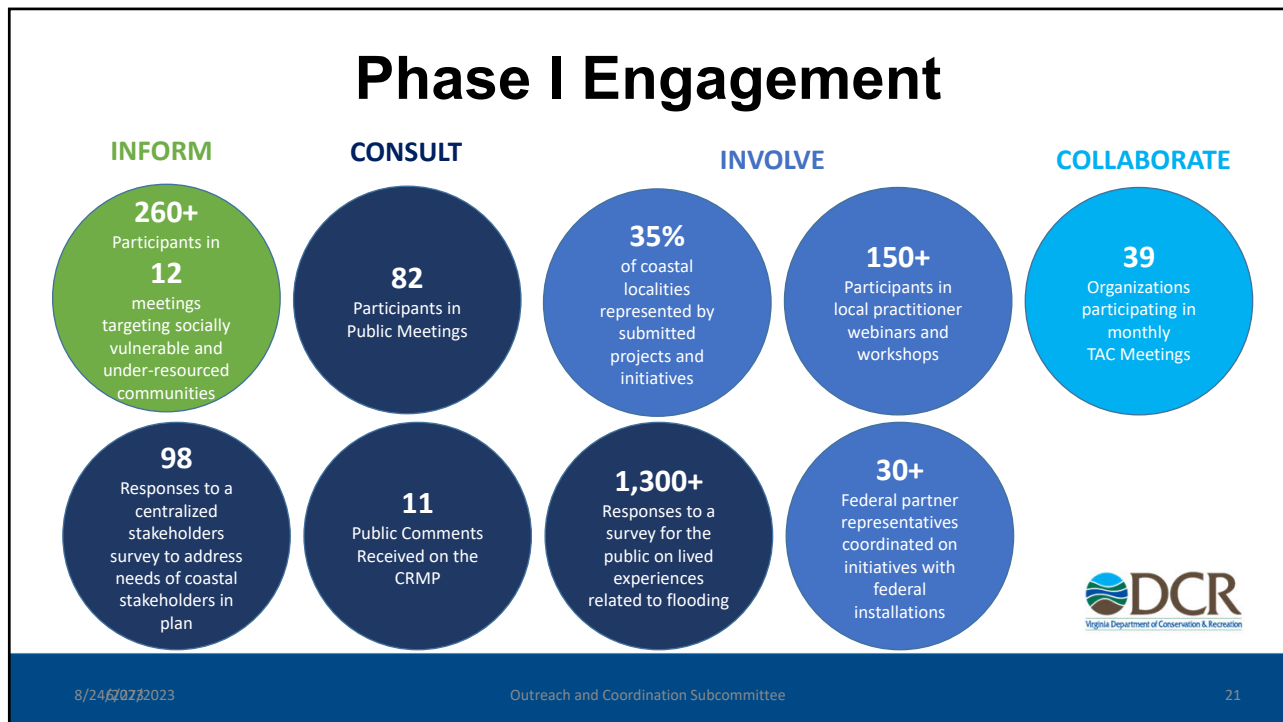
Name	Affiliation
Ashley Montgomery (Chair)	Hanbury
David Paylor / staff (Vice Chair)	DEQ
Kimberly Cain	DEI
John Bateman	NNPDC
Jill Bieri	TNC
Alex Brebner	Crater PDC
Dr. Jessica Whitehead	ICAR
Martha Heeter/Staff	Plan RVA
Traci Munyan/Lee Hutchinson	DHCD
Corey Miles	NVRC
Kate Gibson/Denise Nelson	GWRC
Kristen Owen	Henrico County
Leigh Mitchell	Upper Mattaponi Indian Tribe

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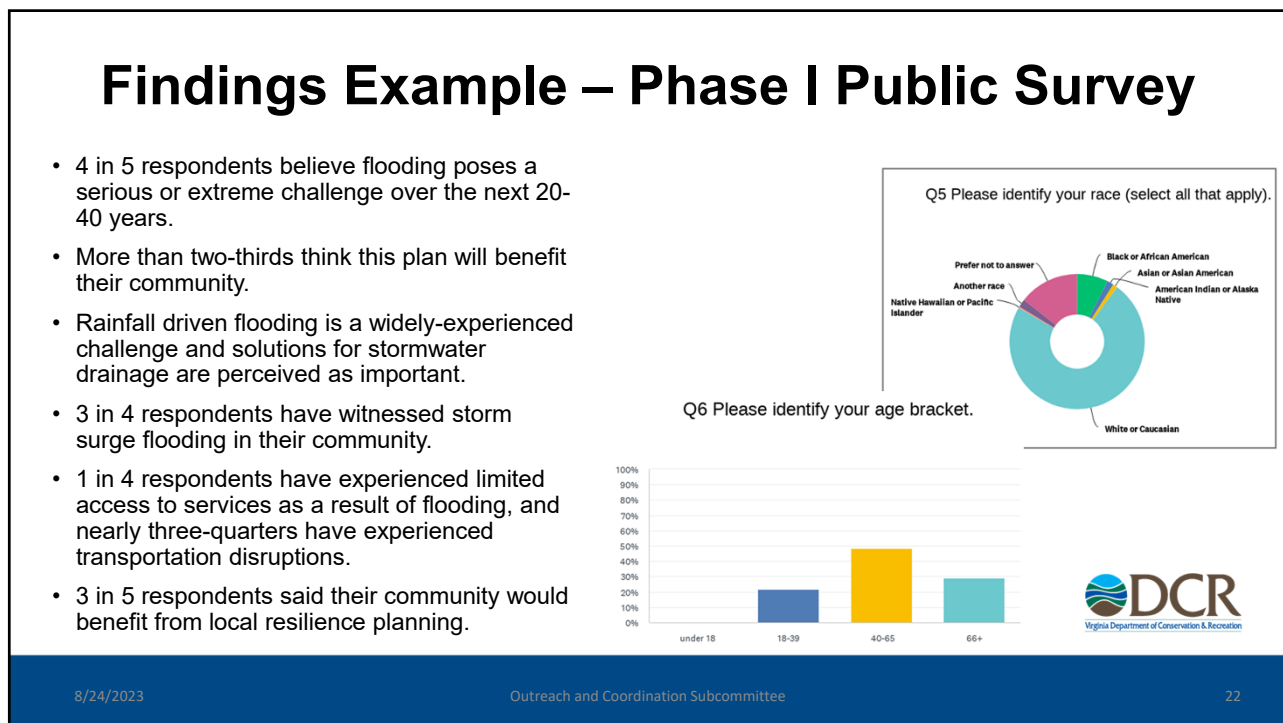
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## Phase I TAC Recommendations – O&E

The efforts to conduct local government and public input outreach through the PDCs was a sound strategy. We would offer the following alterations to that strategy moving forward.

- **Further integrate the data collection efforts with the outreach meetings.**
- Allow for more time and provide greater opportunity to complete the data collection/outreach campaign to local governments and stakeholders.
- Be specific in your requests for data and the **stated goals of meetings.**
- Conducting public outreach through the PDCs was not as effective because PDC are not typically public-facing organizations and have to walk a line with their member local governments. This outreach is better conducted by the Outreach Subcommittee through a more targeted approach. **Find out where the gaps in input are and target those communities through community-based organizations.**
- Utilize **more press, media, and social media** to get the word out about the campaign.

It is the role of the Outreach Subcommittee to help identify which stakeholders to engage, this begins by having a diverse and inclusive membership.

The NNPDC role and capacity, and PDCs in general, are as facilitators, conveners, local government liaisons, and planners.

The Outreach Subcommittee should be the origin for all insight into how to conduct outreach going forward. It felt at times like there were two outreach efforts.

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## Application of Input to the Plan

TAC provided ongoing guidance and direction

Process and high-level findings summarized in the plan

- Individual experiences with flooding, key assets of importance

Detailed processes and notes in Appendices

Select findings informed gaps to address in Phase II

- Rainfall driven flooding challenges
- Increase collaboration with local governments

### Stakeholder Engagement

Understanding how communities live with water is critical to ensuring the Master Plan equitably addresses flooding issues for all Virginians. Residents who live and work in coastal Virginia had the opportunity to provide input to the Master Plan through multiple in-person and virtual workshops, webinars, public meetings, and surveys. The Commonwealth is leveraging the information gained through these processes to conceptualize, implement, and support successful and lasting resilience strategies.

Building a dynamic and long-term participatory stakeholder engagement strategy is essential to capture and reflect the continual changes that coastal Virginia's communities and environments experience. The Commonwealth developed a short-term plan to build relationships and conduct outreach in affected areas by working across localities and Planning District and Region Commissions.

The following sections summarize outreach activities during this first iteration of the Master Plan. Information gathered through these activities is integrated throughout this document.

#### Voices of Coastal Virginia

Through surveys, webinars, workshops, public meetings, this plan reflects input and knowledge from residents, community organizations, representatives from local, county, and regional government, military installations, and other stakeholders invested in the resilience of coastal Virginia.

**2,000+** people provided input into the Master Planning process via participation in surveys, webinars, virtual and in-person workshops, and public meetings.

**80%** of residents who responded to surveys believe flooding poses a serious or extreme challenge over the next 20-40 years.

**11%** of residents who responded to surveys said they were very familiar with the Commonwealth's existing resilience efforts before their engagement.

**68%** of residents who responded to surveys said they believe the Master Plan will benefit their community.

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**Coastal Resilience Master Plan, Phase II**  
**DRAFT** Outreach and Engagement Strategy



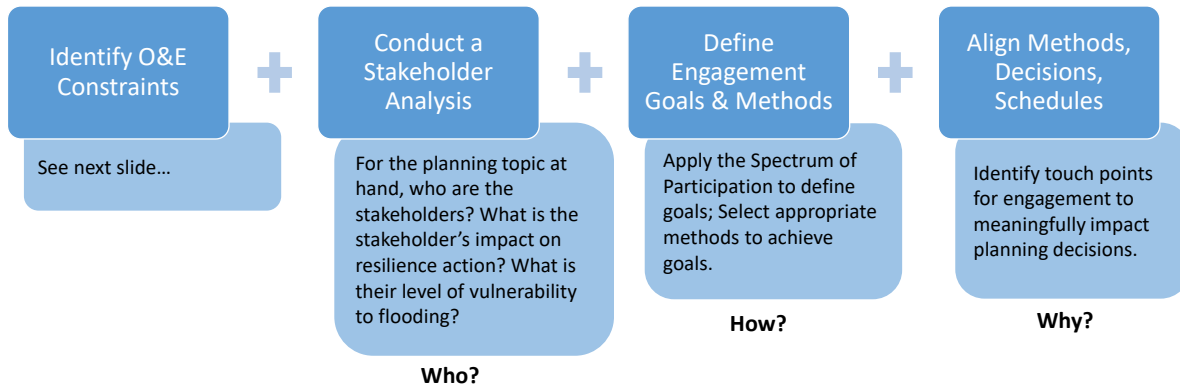
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## Outreach and Engagement Strategy: Phase II



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## Phase II Constraints for Outreach and Engagement

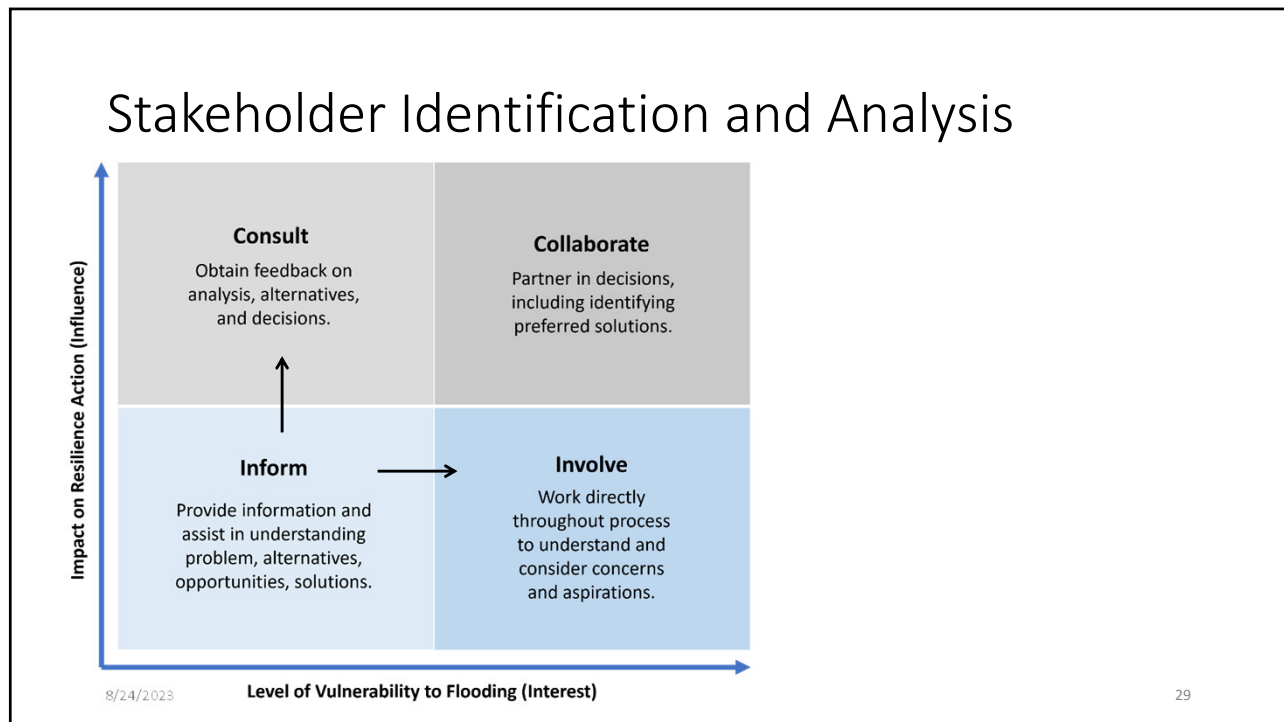
- **Timeline:** Final products are due at the end of December 2024.
- **Resources:** Consultants will not be on board to support until Feb '24. Need to establish strategy and begin outreach and engagement prior to then.
- **Process:** Key portions of the planning cycle are occurring concurrently; we are not developing a complete plan.
- **Value Proposition:** Few decisions being made during planning results likely to result in lower motivation to participate.
- **Starting Point:** As an **update to an existing plan**, we have some data collected and stakeholders engaged.
  - TAC membership is finalized, but advisors can be added.
  - Opportunities may exist for additional analysis of Phase I input.

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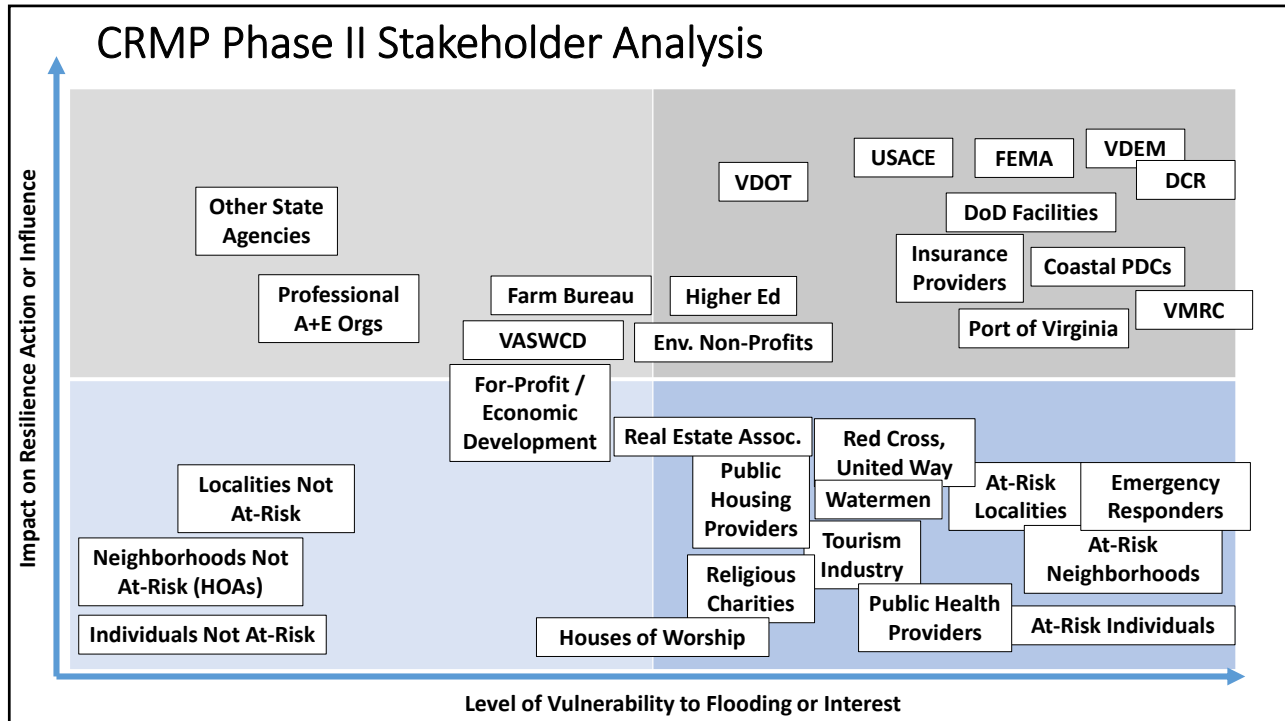
## Stakeholder Identification and Analysis

Who needs to be engaged to prioritize state support for regional needs in flood mitigation and actions for flood resilience?

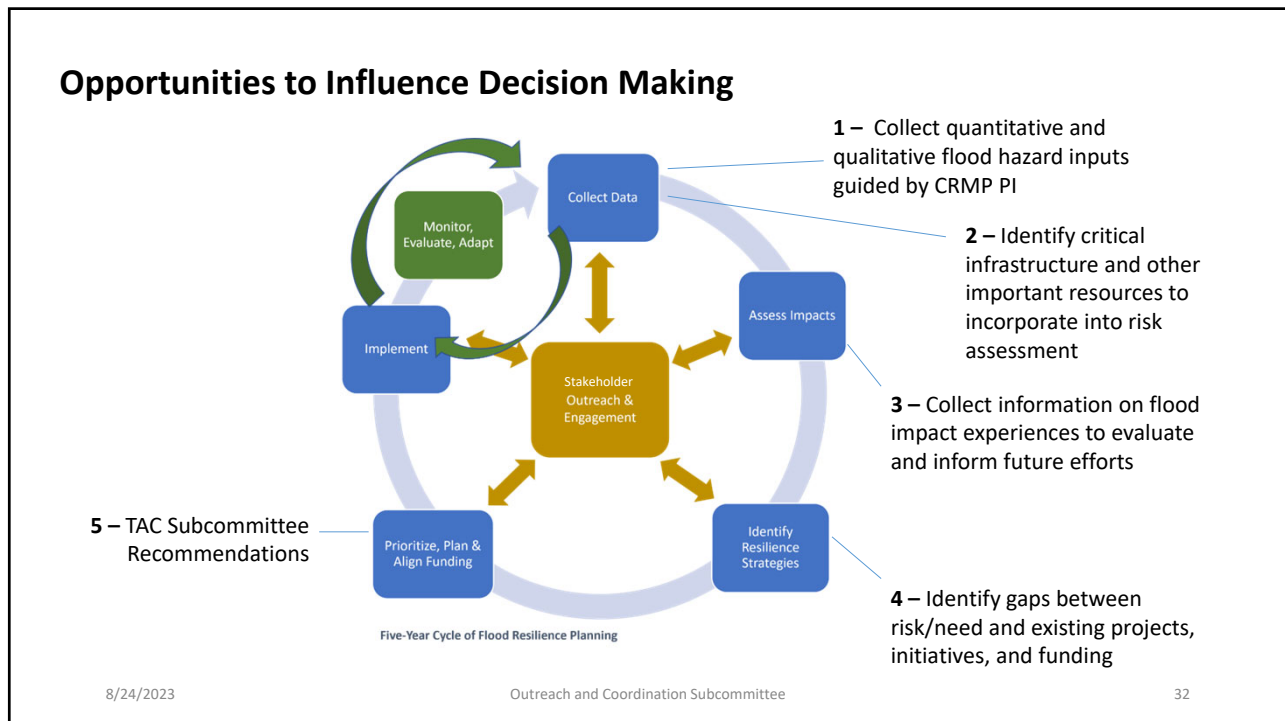
- Flood Exposure – where does/will flooding happen?
  - **Ex., PDC environmental staff, insurance agencies, etc.**
- Impacts of Flooding – what does/will flooding impact?
  - On people, built environment, natural environment
  - **Ex., social services providers, critical infrastructure owners, tribal governments, etc.**
- Resilience Strategies – how can the challenges be addressed?
  - Through policy, projects, funding, capacity building/info sharing
  - **Ex., state regulators, grant making organizations, etc.**

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# Priority Stakeholders and Goals

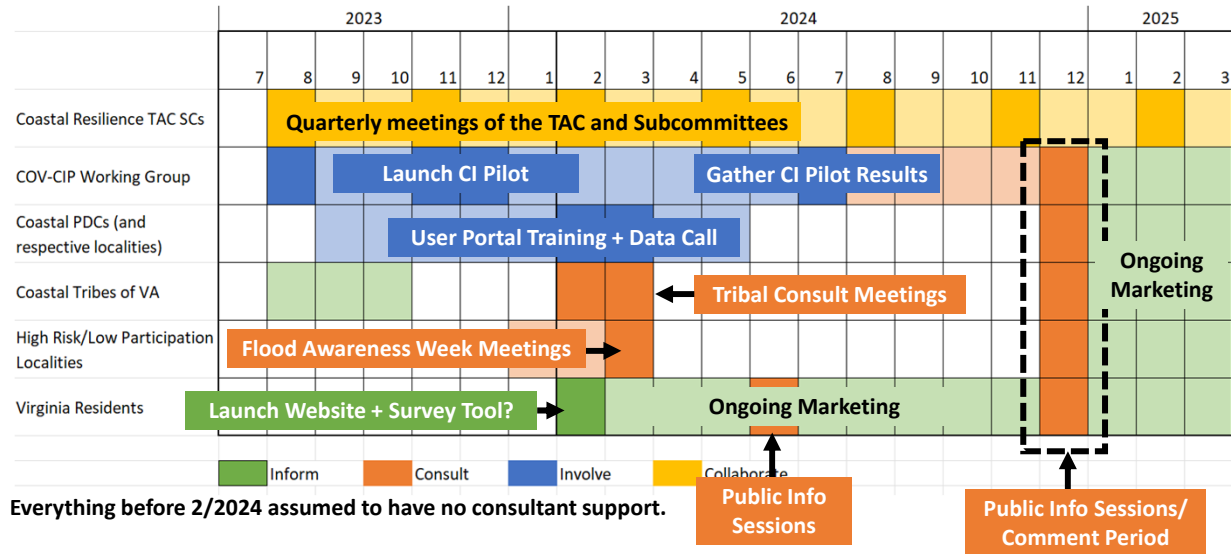
Stakeholder	Methods	Goals	Feedback Sought
State Agencies	Coastal Resilience TAC Critical Infrastructure Working Group	Collaborate Involve	All 2, 3
Planning District Commissions	Coastal Resilience TAC Resilience User Portal / Data Call	Collaborate Involve	All 4
Tribal Communities	Coastal Resilience TAC Tribal Consult Meetings	Collaborate Consult	All 3, 4
Universities	Coastal Resilience TAC	Collaborate	All
Private Sector / Economic Development	Coastal Resilience TAC	Collaborate	All
Critical Infrastructure Owners	Critical Infrastructure Working Group	Involve	2
Non-Profit Organizations	Coastal Resilience TAC Monthly NGO Coordination Meetings	Collaborate Inform	All N/A
High Risk / Low Participation Localities	Flood Awareness Week Meetings	Consult	3
General Public	Online content, Survey tool? Ongoing Marketing Additional Analysis of Existing Data Public Meetings and Public Comment	Inform Inform Consult Consult	N/A N/A 3, 5 All

- Feedback we will seek**
- 1. Collect Data:** Collect quantitative and qualitative flood hazard inputs guided by CRMP PI
  - 2. Collect Data:** Identify critical infrastructure and other important resources to incorporate into risk assessment
  - 3. Assess Impacts:** Collect information on flood impact experiences to evaluate and inform future efforts
  - 4. Identify Resilience Strategies:** Identify gaps between risk/need and existing projects, initiatives, and funding
  - 5. Prioritize, Plan, and Align Funding:** TAC Subcommittee Recommendations

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# Schedule



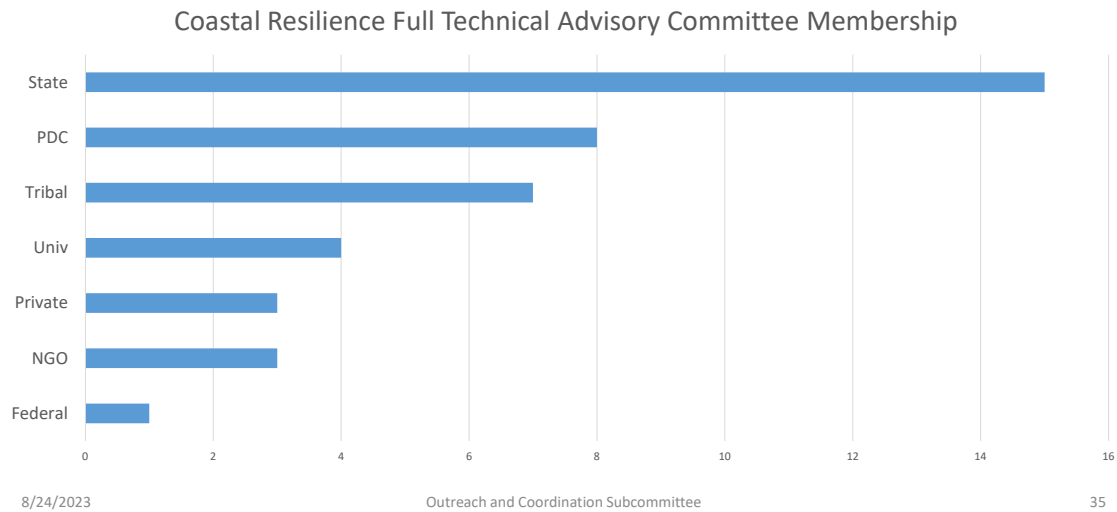
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## TAC Current and Invited Members



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## Next Steps

DCR will **develop a written strategy** for CRMP Phase II Outreach and Engagement, informed by our discussion today. The strategy will include:

- Provide greater detail for all planned O&E activities
- Public information marketing strategy
- Approach to online survey tool?
- Gaps analysis to identify high risk/low participation localities for flood awareness week meetings
- Define PDC engagement for User Portal
- Plan for documenting feedback collected to include in P2 plan

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# Questions & Discussion

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## Subcommittee Advisors

- The Coastal Resilience TAC Chair may appoint Advisors to subcommittees with recommendations from Subcommittee Chair.
- Advisors may participate in subcommittee meeting discussions.
- Advisors are non-voting members of the subcommittee.
- Advisors are subject to FOIA requirements.

**Is there any additional area of expertise that could support the group to achieve its objectives?**

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# Stakeholder Identification and Prioritization



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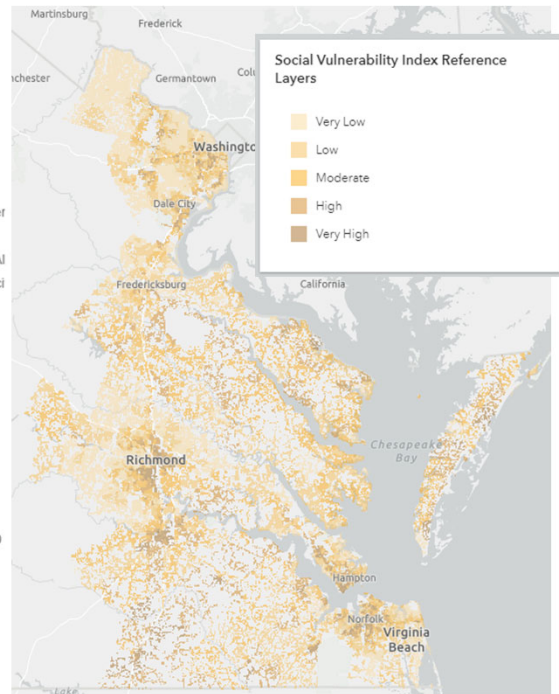
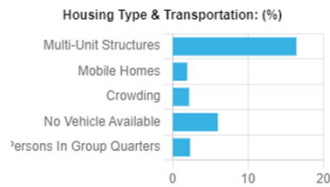
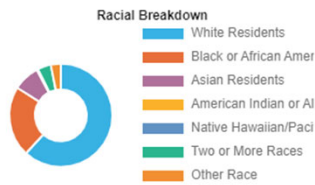
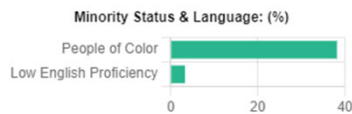
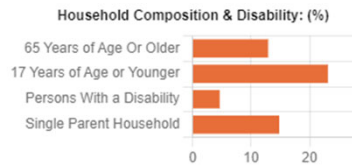
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## Demographics & Social Vulnerability

CDC SVI 2018



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# Interested Stakeholders

**Who needs to be engaged to...**  
 Prioritize state support for regional needs for flood mitigation and actions for flood resilience.  
**?**

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# Stakeholder Mapping Exercise

**Who needs to be engaged to...**  
 Prioritize state support for regional needs in flood mitigation and actions for flood resilience  
**?**

**Instructions:** Write at least 5 stakeholders (one per sticky note).

Consider interest and influence in...

**Flood Exposure** – where does/will flooding happen?  
 Ex., PDC environmental staff, insurance agencies, etc.

**Impacts of Flooding** – what does/will flooding impact?  
 On people, built environment, natural environment  
 Ex., social services providers, critical infrastructure owners, tribal governments, etc.

**Resilience Strategies** – how can the challenges be addressed?  
 Through policy, projects, funding, capacity building/info sharing  
 Ex., state regulators, grant making organizations, etc.

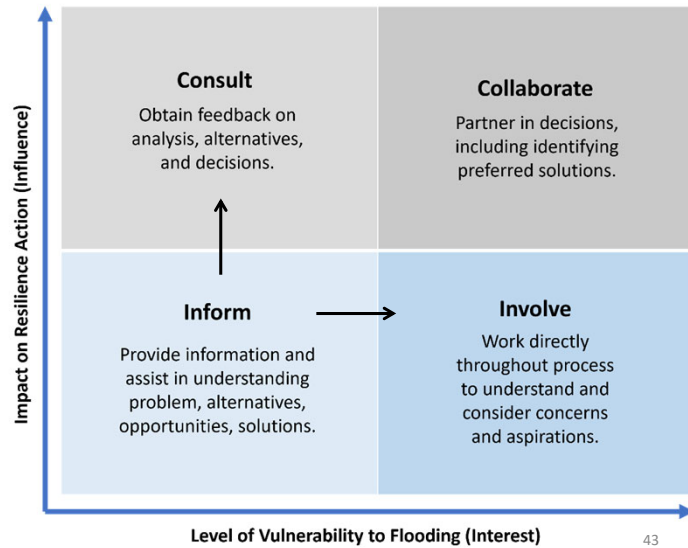
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## Stakeholder Mapping Exercise

### Facilitated Discussion

Where do your stakeholders fit on the map?



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## Discussion Questions

Looking at the stakeholder groups we've mapped:

- Should any additional advisors be recommended to the TAC?
- Are there stakeholders that are missing from the proposed strategy?
- What opportunities exist to coordinate with others for engagement?

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## Subcommittee Members Discussion

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## Action Items, Scheduling

- Action Item Review
- Recurring Meeting Day/Time
  - Please keep an eye out for a survey!
- 2023Q4 Meeting
  - Agenda Items: Stakeholder Gaps Analysis, Engagement Strategy & Approach

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# Public Comment

If you seek to provide public comment, please sign up either in-person or virtually using the Chat window.

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